efile GRAPHIC print - DO NOT PROCESS As Filed Data -

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

2016

DLN: 93493319079517 OMB No 1545-0047

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public

▶ Information about Form 990 and its instructions is at www.irs.gov/form990

Open to Public Inspection

A F	or th	e 2016 c	alendar year, or tax year begin	ning 01-01-2016 , and ending 12-	31-20	16			
B Che	ck ıf a	pplicable	C Name of organization	CTATEC			D Employe	r ıdentıfı	cation number
☐ Ad	dress	change	ATLANTIC COUNCIL OF THE UNITED	STATES			52-0742	294	
□Na		-	Doing business as						
□ Ini Fin		turn	Domig Duemiess do						
_	-	minated		all is not delivered to street address) Room/s	suite		E Telephone	number	
_		d return on pending	1030 15TH STREET NW 12TH FL				(202) 77	8-4952	
Ш Ар	piicati	on pending	City or town, state or province, coun	try, and ZIP or foreign postal code					
			WASHINGTON, DC 20005				G Gross rec	eipts \$ 26	5,369,588
			F Name and address of principa	officer	H(a) Is this	a group retu	urn for	
			FREDERICK KEMPE 1030 15TH STREET NW 12TH FL				dinates?		□Yes 🗹 No
			WASHINGTON, DC 20005		_ н(l subordinate	es.	☐ Yes ☐No
I Ta	x-exe	mpt status	☑ 501(c)(3)	insert no)		includ If "No		st (see	instructions)
J W	ebsit	te:▶ WW	W ATLANTICCOUNCIL ORG	, , , , ,	⊢ н(_	exemption r		
K Forr	n of o	rganızatıon	☑ Corporation ☐ Trust ☐ Asso	ciation Other ►	L Ye	ear of forma	tion 1961	M State	of legal domicile DC
Pa		Sumi	-						
			scribe the organization's mission of III, LINE 1	most significant activities					
Ce	:		111, 11142 1						
Tall									
Governance	.								
<u> </u>				continued its operations or disposed of g body (Part VI, line 1a)			of its net as	sets 3	34
×ø	l			the governing body (Part VI, line 1b)				4	33
<u>6</u>	l		•	endar year 2016 (Part V, line 2a)			•	5	167
Activities &	l		• •	, , , , ,			•	6	33
Ę	l		·	essary)	•		•	7a	0
~	l			VIII, column (C), line 12			•	7a 7b	
	D	Net unrei	lated business taxable income from	Form 990-T, line 34	· ·	 D.:	V	/b	0
			1		-	Pri	or Year	<u> </u>	Current Year
얔	l		tions and grants (Part VIII, line 1h		-		24,660,7	54	24,239,900
Rəvenue	l	-	service revenue (Part VIII, line 2g		-			0	0
Ŗ.	l		ent income (Part VIII, column (A),	• •	-		172,30		273,893
	l		venue (Part VIII, column (A), lines		-		-963,08		-1,006,780
	_			st equal Part VIII, column (A), line 12)			23,869,9		23,507,013
	l		nd similar amounts paid (Part IX, c		-		105,00	_	66,575
	l		paid to or for members (Part IX, co		-			0	0
38	l	-		nefits (Part IX, column (A), lines 5–10)	'		11,731,2		12,966,430
Expenses	16a	Professio	onal fundraising fees (Part IX, colui	nn (A), line 11e).......	L		28,00	00	48,000
Š	b	Total fundr	raising expenses (Part IX, column (D), li	ne 25) ▶1,885,348	L				
ш	l	·	penses (Part IX, column (A), lines	•	L		10,397,6	_	10,940,028
	l		enses Add lines 13–17 (must equ		L		22,261,8	52	24,021,033
	19	Revenue	less expenses Subtract line 18 fro	m line 12			1,608,1		-514,020
Net Assets or Fund Balances					6	Beginning	of Current Ye	ar	End of Year
sets	20	Total acc	ets (Part X, line 16)		-		33,736,3	35	34,310,945
A B	l		ollities (Part X, line 26)		-		7,159,10	_	7,521,782
žŠ.	l		ts or fund balances Subtract line 2	1 from line 20	-		26,577,2		26,789,163
Pa			ature Block	1 110111 111110 20			20,377,2	20	20,709,103
				ned this return, including accompanyin	a sche	dules and	statements.	and to	the best of my
know	ledge	and belie		Declaration of preparer (other than of					
any k	nowl	edge							
		*****	*			201	7-11-15		
Sign		Signati	ure of officer			Date	9		
Here		FREDE	RICK KEMPE PRESIDENT & CEO						
			r print name and title						
			rint/Type preparer's name	Preparer's signature	Date	Ch-		ΓIN	
Paid	t	L _D	DAVID GRALING CPA	DAVID GRALING CPA			ck L If P(employed	00366995	
Pre		רו ⊢	irm's name 🕨 GELMAN ROSENBERG 8			Firm	n's EIN ▶ 52-1	392008	
Use	•		irm's address ► 4550 MONTGOMERY AV	E SUITE 650N		Pho	ne no (301) 9	51-9090	
			BETHESDA, MD 20814	2930					
May t	he IF	RS discuss	this return with the preparer show	n above? (see instructions)				✓ Y	es 🗌 No
			duction Act Notice, see the sep	· · · · · · · · · · · · · · · · · · ·		Cat No 1	1282Y		Form 990 (2016)

Form	990 (2016)					Page 2
Par	t IIII Statement	of Program Servi	ce Accomplisi	nments		
	Check if Sche	dule O contains a resp	onse or note to a	ny line in this Part III		🗹
1	Briefly describe the o	rganization's mission				
					TIVE LEADERSHIP AND ENGAGEN	1ENT IN
INTE	RNATIONAL AFFAIRS E	BASED ON THE CENTR	AL ROLE OF THE	ATLANTIC COMMUNITY IN	MEETING GLOBAL CHALLENGES	
2	Did the organization	undertake any signific	ant program serv	rices during the year which	h were not listed on	
	the prior Form 990 o	r 990-EZ?				☑ Yes ☐ No
	If "Yes," describe the	se new services on Sc	hedule O			
3	Did the organization	cease conducting, or r	nake significant o	hanges in how it conducts	s, any program	
	services?					🗆 Yes 🗹 No
	If "Yes," describe the	se changes on Schedu	le O			
4	Section $501(c)(3)$ an		ons are required	to report the amount of g	gest program services, as measui rants and allocations to others, th	
4a	(Code) (Expenses \$	6,778,415	including grants of \$	50,000) (Revenue \$)
	See Additional Data					
4b	(Code) (Expenses \$	3,514,810	including grants of \$) (Revenue \$)
	See Additional Data					
4c	(Code) (Expenses \$	2,053,680	including grants of \$) (Revenue \$)
4c	(Code See Additional Data) (Expenses \$	2,053,680	including grants of \$) (Revenue \$)
4c	,		2,053,680	including grants of \$) (Revenue \$)
4c	See Additional Data See Additional Data	Table ces (Describe in Sched	ule O)) (Revenue \$)
_	See Additional Data See Additional Data	Table ces (Describe in Sched) (Revenue \$) (Revenue \$)

Section 501(c)(3) organizations.

or X as applicable

Page 3

No

Nο

Nο

Nο

No

Nο

Nο

Nο

Nο

Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year?

5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,

Did the organization receive or hold a conservation easement, including easements to preserve open space,

the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 🛸 . . . Did the organization maintain collections of works of art, historical treasures, or other similar assets?

assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 🛸

Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation

Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments,

c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its

d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported

Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D. Part X 🕏

Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses

the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 🛸

If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🕏

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to

Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,

Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII,

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

ın Part X, line 16? *If "Yes," complete Schedule D, Part IX* 😼

b Was the organization included in consolidated, independent audited financial statements for the tax year?

Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E

14a Did the organization maintain an office, employees, or agents outside of the United States? . . .

column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)

b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments

valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any

b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total

permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 🕏 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX,

to provide advice on the distribution or investment of amounts in such funds or accounts?

a Did the organization report an amount for land, buildings, and equipment in Part X, line 10?

12a Did the organization obtain separate, independent audited financial statements for the tax year?

foreign organization? If "Yes," complete Schedule F, Parts II and IV

or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV . . .

assessments, or similar amounts as defined in Revenue Procedure 98-19?

4 5 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right 6

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10

11a

11b

11c

11d

11e

11f

12a

13

14a

14b

15

16

17

18

19

Yes

Yes

Yes

Yes

Yes

Yes

Yes

Yes

Nο

Form 990 (2016)

No Nο Nο No Nο Nο

29

Part IV Checklist of Required Schedules (continued) Yes 20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H . . . 20a No b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? 20b Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic Yes 21 government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX. 22 Nο column (A), line 2? If "Yes," complete Schedule I, Parts I and III Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's Yes 23 current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of

the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and

b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . .

c Did the organization maintain an escrow account other than a refunding escrow at any time during the year

d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . .

that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?

officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV

301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I 🔧

within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 . . . 🔧

is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 🛸

Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,

Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes,"

b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and

Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons?

Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member

Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV

b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part

An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an

Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . . $\,$

Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation

Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections

Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity

Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related

Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 Note.

Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .

25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.

instructions for applicable filing thresholds, conditions, and exceptions)

24a

24b

24c

24d

25a

25b

26

27

28a

28b

28c

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33

34

35a

35b

36

37

Yes

Yes

Yes

Yes

Form 990 (2016)

Νo

Νo

Nο

Νo

Nο

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orm	990 (2016)			Page !
Par	t V Statements Regarding Other IRS Filings and Tax Compliance			_
	Check if Schedule O contains a response or note to any line in this Part V			Ш
_			Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 71 Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0	. !		
		. !		
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
L	this return	2 _b	Yes	
D	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)		103	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		No
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes	
b	If "Yes," enter the name of the foreign country ▶PL See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	30		
·	If res, to fine 3a of 3b, did the organization meronin 6000-1.	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year]		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as			- 110
_	required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
.0	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b]		
.1	Section 501(c)(12) organizations. Enter]		
а	Gross income from members or shareholders]		
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
.2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	1 12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.	.		
	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for			
	additional information the organization must report on Schedule O Enter the amount of reserves the organization is required to maintain by the states in	13a		
	which the organization is licensed to issue qualified health plans]		
	Enter the amount of reserves on hand]		
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
ь	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

OHIII	990 (2010)			Page C
Par	Governance, Management, and DisclosureFor each "Yes" response to lines 2 through 7b below, and for a "No 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions	" respo	nse to li	nes
	Check if Schedule O contains a response or note to any line in this Part VI			✓
Se	ction A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 34			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 33			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? •	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7 b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ction B. Policies (This Section B requests information about policies not required by the Internal Revenu	e Code	2.)	
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
16-	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		No
	In joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
	ction C. Disclosure			
17	List the States with which a copy of this Form 990 is required to be filed AR , CA , CT , FL , GA , IL , MD , MA , MI , OR , PA , SC , TN , UT , VA , WI	MN,N	J, NY,	NC ,
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply			
	Own website Another's website Upon request Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year			
20	State the name, address, and telephone number of the person who possesses the organization's books and records NADREW GOLUB CHIEF FINANCIAL OFFICER 1030 15TH STREET NW 12TH FLOOR WASHINGTON, DC 20005 (202) 8	54-282	5	

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

Part VII and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year • List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid

- List all of the organization's current key employees, if any See instructions for definition of "key employee" • List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee)
- who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
 - List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

of reportable compensation from the organization and any related organizations • List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the

organization, more than \$10,000 of reportable compensation from the organization and any related organizations List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

(C) (A) (B) (D) (F) (E) Name and Title Average Position (do not check more Reportable Reportable Estimated hours per than one box, unless person compensation compensation amount of other week (list is both an officer and a from the from related compensation organization (Wanv hours director/trustee) organizations from the for related 2/1099-MISC) (W- 2/1099organization and Highest co Individual trustee or director Former Q#||5€| organizations related MISC) Institutional Trustee below dotted employee organizations line) compensated See Additional Data Table

Part VII

PAIGE ENNIS,

525 WEST WINDSOR DR DENTON, TX 76207 FEVRIYE D ARSLAN,

2407 LAVEVALE DRIVE VIENNA, VA 22181

compensation from the organization ▶ 4

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (F)

Page 8

131,000

118,000

Form **990** (2016)

	(A) Name and Title	(B) Average hours per week (list any hours for related	than o	one b	n off or/t	t che unle: ficer	eck moss pers	son	(D) Reportable compensation from the organization (W 2/1099-MISC)		w-	Estima amount of compens from to	ited f other sation the
		organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1099-1113C)	2/1055-MISC		relate organiza	ed
See	Addıtıonal Data Table												
											+		
											\dashv		
											_		
											_		
											1		
								\vdash			\dashv		
											_		
	Sub-Total						>						
	Fotal from continuation sheets to P Fotal (add lines 1b and 1c)	•					▶		3,191,397		0		320,072
2	Total number of individuals (including of reportable compensation from the	but not limited	to thos				e) who	rec	eived more than s	\$100,000			
												Yes	No
3	Did the organization list any former									ed employee on			
	line 1a? If "Yes," complete Schedule	I for such individ	dual .	•	•	•		•			3		No
4	For any individual listed on line 1a, is organization and related organization												
	individual	_				•		• •			4	Yes	
5	Did any person listed on line 1a recei services rendered to the organization									ndıvıdual for	5		No
Se	ection B. Independent Contract	ors									_		
1	Complete this table for your five high from the organization Report compe	est compensate									nper	nsation	
		(A)		7001	Cira	9	***********			(B)		(C)) .
IR CC	NSILIUM LLC	and business addre	:55							SCRIPTION OF SERVICES		Compen	135,000
	3 PARK HEIGHTS AVE												
	NG MILLS, MD 21117 NG WIESDLANDER,								CONSULT	ING SERVICES			133,790
	TIGEN 10 KSUND 182 79												•
SW	F ENNIS								CONSULT	ING SERVICES			131 000

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of

CONSULTING SERVICES

CONSULTING SERVICES

(C)

orm 9		· ·							Page 9
Part \	VШ								<u> </u>
		Check If Schedul	le O contains i	a respo	onse or note to any	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
s &	1a	Federated campaig	ns	1a					
tributions, Gifts, Grants Other Similar Amounts	b	Membership dues		1 b	255,821				
9 E	С	: Fundraising events		1c	2,789,050				
ffs. r A	d	Related organization	ons	1d					
ija Sija	е	Government grants (c	ontributions)	1e	3,639,727				
ns, Sirr	f	All other contributions							
ıtio er (and similar amounts n above	ot included	1f	17,555,302				
Contributions, Gifts, Grants and Other Similar Amounts	g	Noncash contribution							
Conti and (ın lınes 1a-1f \$		423	<u>,678</u>				
<u> </u>	h	Total.Add lines 1a-1	lf		<u> </u>	24,239,900			
ᆲ					Business	Code			
Service Revenue	2a _			-					
å.	ь			_					
ا رد ا	c			_					
3	d			_					
an a	e			_					
Program	f	All other program se	rvice revenue			I		I	
\$	gT	Fotal.Add lines 2a-2	f		•				
	3 I	nvestment income (i imilar amounts) .	ncluding divid	ends, ı		269,375			269,375
		ncome from investm			ond proceeds •	` 			<u>'</u>
						1.000			1,068
			(ı) Real		(II) Personal				
	6a	Gross rents				1			
	h	Less rental expenses				-			
	U	Less Tental expenses							
	c	Rental income or (loss)				7			
	d	Net rental income o	r (loss)			_			
	•	Net rental income o	(i) Securit		(II) Other	1			
		Gross amount				1			
		from sales of assets other	1,4	71,615					
		than inventory							
	b	Less cost or other basis and	1.4	67,097					
		sales expenses		4,518		4			
		Gain or (loss) Net gain or (loss)		4,316		_ 4,518			4,518
		Gross income from f		• ents	<u> </u>	1,7525			1,510
		(not including \$	2,789,050						
₹		contributions reporte See Part IV, line 18		а	 290,250				
ا چو		Less direct expense		ь		⊣			
<u> </u>		Net income or (loss)		ing ev	ents	-1,105,228			-1,105,228
Other Revenue		Gross income from g		es					
١		See Part IV, line 19		а	}				
	b	Less direct expense	95	b		-			
		Net income or (loss)				_			
		Gross sales of invent				1			
		returns and allowand	ces	a	}				
	h	Less cost of goods s	cold	b		-			
		Net income or (loss)							
ŀ	<u> </u>	Miscellaneous		HIVEHI	Business Code				+
ļ	11 a	COPIER LEASE BUY	OUT		900099	9 88,560			88,560
	Ь	MISCELLAENOUS			900099	9 8,820			8,820
	c				 				
	d	All other revenue .						1	
		Total. Add lines 11a			•	1			
	12	Total revenue. See	· Instructions			97,380			
				• •		23,507,013		0	0 -732,887 Form 990 (2016)

a Management .

e Professional fundraising services See Part IV, line 17

18 Payments of travel or entertainment expenses for any

24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e

25 Total functional expenses. Add lines 1 through 24e 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ If following SOP 98-2 (ASC 958-720)

federal, state, or local public officials .

19 Conferences, conventions, and meetings

22 Depreciation, depletion, and amortization

21 Payments to affiliates . . .

expenses on Schedule O)

a OVERHEAD ALLOCATION

b BOOKS & SUBSCRIPTIONS

c DONATED GOODS

d BAD DEBT EXPENSE

e All other expenses

g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)

f Investment management fees .

12 Advertising and promotion .

13 Office expenses .

20 Interest . . .

23 Insurance .

15 Royalties .

17 Travel .

16 Occupancy .

14 Information technology

b Legal .

c Accounting d Lobbying .

FOITH 990 (2016)				Page 10
Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete a	all columns All other orga	anızatıons must comp	olete column (A)	
Check if Schedule O contains a response or note to	any line in this Part IX			\square
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraisingexpenses
1 Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	66,575	66,575		
2 Grants and other assistance to domestic individuals See F IV, line 22	Part			
3 Grants and other assistance to foreign organizations, forei governments, and foreign individuals See Part IV, line 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	2,489,105	1,049,857	1,297,547	141,701
6 Compensation not included above, to disqualified persons defined under section 4958(f)(1)) and persons described is section 4958(c)(3)(B)				
7 Other salaries and wages	8,431,247	6,391,388	1,396,656	643,203
8 Pension plan accruals and contributions (include section 40 (k) and 403(b) employer contributions)	01 438,986	395,818		43,168
9 Other employee benefits	824,621	743,532		81,089
10 Payroll taxes	782,471	705,527		76,944
11 Fees for services (non-employees)				

71,604

68,070

48,000

123,401

2,311,101

134,056

568,412

476,825

2,654,389

2,264,368

1,090,226

11,210

646,086 63,520

0

153,317

75,500

66,130

161,813

24,021,033

195

48,000

31,394

54,050

115,590

37,591

62,488

284

1,607

439,258

28,664

75,500

1,673

2,949

1,885,348

Form 990 (2016)

40,653

66,927

123,401

220,226

397,744

1,374,593

124,831

47,738

7,187

646,086

40,725

-5,541,031

84,190

42,399

107,414

481,371

4,085

30,756

1,143

2,307,016

134,056

316,792

25,031

1,164,206

2,101,946

980,000

3,739

21,188

5,101,773

40,463

22,058

51,450

21,654,314

Page **11**

Form 990 (2016)

30

31

32

33

34

Net

	(A) Beginning of year		(B) End of year
1 Cash-non-interest-bearing	3,315,585	1	2,696,742
2 Savings and temporary cash investments	71,806	2	71,292
3 Pledges and grants receivable, net	2,351,895	3	2,310,058

3	Pledges and grants receivable, net	2,351,895	3	:
4	Accounts receivable, net	3,950,952	4	•
5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L		5	
6	Loans and other receivables from other disqualified persons (as defined under section $4958(f)(1)$), persons described in section $4958(c)(3)(B)$, and			

4,874,611 contributing employers and sponsoring organizations of section 501(c)(9)6 voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L Notes and loans receivable, net 7 Inventories for sale or use . 8

Assets 134.960 9 360,791 Prepaid expenses and deferred charges . 10a Land, buildings, and equipment cost or other 10a 7,166,036 basis Complete Part VI of Schedule D 1,891,609 5,679,827 5,274,427 b Less accumulated depreciation 10b 10c

17.892.345 18.325.733 11 Investments—publicly traded securities . 11 12 12 Investments—other securities See Part IV, line 11 . 13 13 Investments—program-related See Part IV, line 11 14 14 Intangible assets 338.965 15 15 397.291 Other assets See Part IV, line 11 .

33,736,335 34.310.945 16 Total assets. Add lines 1 through 15 (must equal line 34) . . . 16 17 Accounts payable and accrued expenses 1,158,842 17 1,434,200 18 18 Grants payable . . . 19 335,000 19 297,496 Deferred revenue . . . 20 Tax-exempt bond liabilities 20 21 Escrow or custodial account liability Complete Part IV of Schedule D 21

22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified

Liabilities persons Complete Part II of Schedule L . 22 23 23 Secured mortgages and notes payable to unrelated third parties . . .

24 24 Unsecured notes and loans payable to unrelated third parties Other liabilities (including federal income tax, payables to related third parties, 5.665.265 25 25

and other liabilities not included on lines 17-24) Complete Part X of Schedule D 26 7,159,107 26

5.790.086 Total liabilities. Add lines 17 through 25 . 7,521,782 Organizations that follow SFAS 117 (ASC 958), check here ightharpoonup and

complete lines 27 through 29, and lines 33 and 34. 27 5.809.726 27 5.804.402 Unrestricted net assets 28 20.767.502 28 20.984.761

Fund Balances Temporarily restricted net assets 29 29 Permanently restricted net assets

Organizations that do not follow SFAS 117 (ASC 958), check here

and complete lines 30 through 34. Assets or

30

31

32

33

34

26,789,163

34.310.945

Form **990** (2016)

26,577,228

33,736,335

Capital stock or trust principal, or current funds

Total net assets or fund balances

Total liabilities and net assets/fund balances

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

2c

3a

3b

Yes

No

Form 990 (2016)

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

Audit Act and OMB Circular A-133?

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

Additional Data

Software ID:

Software Version: **EIN:** 52-0742294

Name: ATLANTIC COUNCIL OF THE UNITED STATES

Form 990 (2016)

Form 990, Part III, Line 4a: BRENT SCOWCROFT CENTER ON INTERNATIONAL SECURITY. THE SCOWCROFT CENTER HOUSES THE COUNCIL'S LONG-STANDING RESEARCH ON NATO AND THE TRANSATLANTIC SECURITY PARTNERSHIP ISSUES, WHILE ALSO STUDYING 'OVER THE HORIZON' REGIONAL AND FUNCTIONAL SECURITY CHALLENGES TO THE UNITED STATES, ITS ALLIES, AND PARTNERS THE SCOWCROFT CENTER WORKS COLLABORATIVELY WITH THE COUNCIL'S OTHER REGIONAL AND FUNCTIONAL PROGRAMS TO PRODUCE SECURITY ANALYSIS WITH A GLOBAL PERSPECTIVE

Form 990, Part III, Line 4b: RAFIK HARIRI CENTER FOR THE MIDDLE FAST. THE RAFIK HARIRI CENTER FOR THE MIDDLE FAST SEEKS TO PRODUCE ORIGINAL ANALYSIS OF THE FORCES. TRANSFORMING THE REGION, AS WELL AS POLICY RECOMMENDATIONS FOR THE UNITED STATES AND EUROPE ABOUT HOW TO ADVANCE MORE PRODUCTIVE RELATIONS

WITH THE REGION

GLOBAL ENERGY CENTER THE GLOBAL ENERGY CENTER WORKS ALONGSIDE GOVERNMENT, INDUSTRY, AND CIVIL SOCIETY PARTNERS TO ANALYZE, RESEARCH, AND DEVISE CREATIVE RESPONSES TO ENERGY-RELATED GEOPOLITICAL CONFLICTS, ADVANCE SUSTAINABLE ENERGY SOLUTIONS, AND IDENTIFY TRENDS TO HELP DEVELOP ENERGY STRATEGIES AND POLICIES THAT ENSURE LONG-TERM PROSPERITY AND SECURITY THE CENTER'S FLAGSHIP EVENT IN THE REGION IS THE ENERGY AND ECONOMIC SUMMIT IN ISTANBUL

Form 990, Part III, Line 4c:

(Code 2.050.875 including grants of \$) (Revenue \$) (Expenses \$ FUTURE EUROPE INITIATIVE THE FUTURE EUROPE INITIATIVE PROMOTES DIALOGUE ON MAJOR ISSUES AFFECTING THE TRANSATLANTIC PARTNERSHIP AND THE ABILITY OF THE UNITED STATES AND EUROPE TO RESPOND TO GLOBAL CHALLENGES, PARTICULARLY WHERE RELATED TO THE EUROPEAN UNION'S ROLE AS AN INFLUENTIAL PLAYER ON THE GLOBAL STAGE THE INITIATIVE DEVELOPS RECOMMENDATIONS FOR GREATER TRANSATLANTIC COOPERATION IN SEVERAL AREAS (Code) (Expenses \$ 1,898,907 including grants of \$) (Revenue \$

Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

ADDRIENNE ARSHT LATIN AMERICA CENTER THE ADDRIENNE ARSHT LATIN AMERICA CENTER BROADENS AWARENESS OF THE TRANSFORMATIONAL POLITICAL, ECONOMIC, AND SOCIAL CHANGES THROUGHOUT LATIN AMERICA PRIORITY AREAS FOR RESEARCH.

ANALYSIS. AND ENGAGEMENT WITH STAKEHOLDERS INCLUDE TRADE AND INVESTMENT, ENERGY AND NATURAL RESOURCES, DEMOCRACY AND

HUMAN RIGHTS. URBAN INNOVATIONS, AND DEVELOPING HUMAN CAPITAL AND ENTREPRENEURSHIP

(Code including grants of \$ (Expenses \$ 1.457.167) (Revenue \$ DINU PATRICIU EURASIA CENTER THE DINU PATRICIU EURASIA CENTER ENGAGES THE COUNTRIES OF THE EURASIAN LANDMASS THAT LIE BETWEEN EAST-CENTRAL EUROPE AND THE FAR EAST THROUGH ITS STUDIES AND EVENTS IN THE UNITED STATES AND EURASIA ITSELF, THE CENTER FACILITATES COOPERATION ON ECONOMIC, SECURITY, AND POLITICAL MATTERS

Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

(Code including grants of \$ 500) (Revenue \$ (Expenses \$ 1.135.186

SOUTH ASIA CENTER THE SOUTH ASIA CENTER SERVES AS THE ATLANTIC COUNCIL'S FOCAL POINT FOR RESEARCH AND ANALYSIS ON GREATER SOUTH ASIA AS WELL AS RELATIONS AMONG THESE COUNTRIES, THE NEIGHBORING REGIONS, EUROPE, AND THE UNITED STATES

Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

LEADERSHIP AND BUILD ENDURING RELATIONSHIPS FOR ADDRESSING SHARED GLOBAL CHALLENGES

1.105.106

(Expenses \$

(Code

AFRICA CENTER THE AFRICA CENTER EMPHASIZES THE BUILDING OF STRONG PARTNERSHIPS AMONG AFRICAN STATES, THE UNITED STATES, IAND EUROPE, AND STRENGTHENING ECONOMIC GROWTH AND PROSPERITY ON THE CONTINENT THROUGH SUSTAINED MULTILATERAL INTERACTIONS AND LEADING ISSUE ANALYSIS

including grants of \$

(Revenue \$

16,075) (Revenue \$ (Code (Expenses \$ 828.590 including grants of \$

IMILLENNIUM LEADERSHIP PROGRAM. THE MILLENNIUM LEADERSHIP PROGRAM WORKS TO FOSTER, CONNECT, AND EMPOWER YOUNG LEADERS WHO WILL SHAPE THE TWENTY-FIRST CENTURY THE PROGRAM IS A CENTRAL PILLAR OF THE COUNCIL'S MISSION TO PROMOTE CONSTRUCTIVE

(Code 594,406 including grants of \$) (Revenue \$ (Expenses \$ GLOBAL BUSINESS & ECONOMICS PROGRAM THE GLOBAL BUSINESS AND ECONOMICS PROGRAM CONDUCTS STUDIES, ISSUES PUBLICATIONS, AND CONVENES BUSINESS AND GOVERNMENT LEADERS FROM BOTH SIDES OF THE ATLANTIC TO EXCHANGE IDEAS AND DESIGN SOLUTIONS TO THE MOST VITAL GLOBAL BUSINESS AND ECONOMIC ISSUES

Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

ACCELERATING DISRUPTION

including grants of \$ (Code (Expenses \$ 237.172) (Revenue \$ ADDRIENNE ARSHT CENTER FOR RESILIENCE. THE ADDRIENNE ARSHT CENTER FOR RESILIENCE ADVANCES APPROACHES THAT PROMOTE THE

ABILITIES OF NATIONS, CITIES, COMMUNITIES, AND INDIVIDUALS TO RESPOND EFFECTIVELY TO DISASTERS AND SHOCKS. UNDERSTAND AND MANAGE COMPLEX INTERDEPENDENT SYSTEMS, AND THRIVE IN TODAY'S UNPREDICTABLE GLOBAL ENVIRONMENT. THE CENTER USES AN ARRAY

OF INNOVATIVE TOOLS TO ORGANIZE STAKEHOLDERS FROM ACROSS DISCIPLINES TO TACKLE THE CHALLENGES OF A WORLD OF

Compensated Employees, and Independent Contractors (C) (D) (E) Name and Title Average Position (do not check more Reportable Reportable than one box, unless hours per compensation amount of other compensation person is both an officer week (list from the from related compensation any hours organizations and a director/trustee) organization for related (W-2/1099-(W-2/1099organization and Forme Highes employ Institu MISC) organizations MISC) below dotted organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

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GEORGE LUND

VIRGINIA A MULBERGER

W DEVIER PIERSON

C BOYDEN GRAY

RICHARD W EDELMAN

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PRESIDENT AND CEO										
JON M HUNTSMAN JR	5 00	×		×				0	0	
CHAIRMAN		^`		^`				Ĭ	9	

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EXECUTIVE VICE CHAIR		^		^			•		
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ROBERT J ABERNETHY	3 00						

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated hours per than one box, unless compensation compensation amount of other person is both an officer week (list from the from related compensation any hours and a director/trustee) organization organizations from the for related (W-2/1099-(W-2/1099organization and Highest compensat Former Individual trustee or director Institutional organizations MISC) MISC) related director below dotted organizations employee line) Trust

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JOHN J STUDZINSKI	3 00	v	¥		0	0	
VICE CHAIR		^	^				
BRIAN C MCK HENDERSON	3 00	×	¥		0	0	
TREASURER		^	^		9	0	

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BRIAN C MCK HENDERSON	3 00	×	х			
TREASURER			· ·			
WALTER B SLOCOMBE	3 00	×	<			
SECRETARY		^	۲			
PETER ACKERMAN	1 00					

DIRECTOR

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RAFIC A BIZRI

THOMAS L BLAIR

ESTHER BRIMMER

RICHARD R BURT

RALPH D CROSBY JR

MICHAEL ANDERSSON

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated hours per than one box, unless compensation compensation amount of other person is both an officer week (list from the from related compensation any hours and a director/trustee) organization organizations from the for related (W-2/1099-(W-2/1099organization and Highest compensat Former Individual trustee or director Institutional organizations MISC) MISC) related director below dotted organizations employee line) Trust

				à		
PAULA J DOBRIANSKY	1 00	1				
DIRECTOR	•••••	×			0	
STUART E EIZENSTAT	1 00	1			0	
DIRECTOR		_ ^			١	
ALAN H FLEISCHMANN	1 00					

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DIRECTOR

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DIRECTOR

RONALD M FREEMAN

ROBERT S GELBARD

KARL V HOPKINS

MARY L HOWELL

JAMES L JONES JR

MARIA PICA KARP

ZALMAY M KHALIZAD

Compensated Employees, and Independent Contractors (E) (D) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless compensation amount of other hours per compensation person is both an officer week (list from the from related compensation any hours and a director/trustee) organization organizations from the for related (W-2/1099-(W-2/1099-Highest comperements organization and Individual trust or director Office Former key employee Institutional organizations MISC) MISC) related below dotted organizations line)

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

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DIRECTOR

DIRECTOR

ELLEN O TAUSCHER

ANDREW GOLUB

JOHN HAEDERLE

FRANCES BURWELL

VICE PRESIDENT

DAVID B ENSOR

ADWOA JONES

EXECUTIVE VP (UNTIL 9/16)

CHIEF TALENT OFFICER

CHIEF FINANCIAL OFFICER (BEG 4/16)

EXEC VP FOR FIN & OP (UNTIL 4/16)

JANE HOLL LUTE	1 00	×			n	0	
DIRECTOR		^			3		
ALEXANDER V MIRTCHEV	1 00	×			0	0	
DIRECTOR		^			•		
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DIRECTOR	•••••	×			0	0	0
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6,973

5,241

31,264

5,181

19,559

121,863

95,441

176,166

160,167

181,439

Compensated Employees, and Independent Contractors (D) (E) Name and Title Position (do not check more Reportable Average Reportable than one box, unless compensation hours per compensation person is both an officer week (list from the from related and a director/trustee) any hours organization organizations

(F)

Estimated

amount of other

compensation

from the

14,717

15,919

15,752

0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

		l					44.000	(11) 3 (4 6 6 6	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
BARRY PAVEL SENIOR VICE PRESIDENT	40 00			×			228,306	0	22,579
JOHN PETER PHAM VICE PRESIDENT	40 00			×			207,282	0	31,304
THE VARCHESE	40 00								

BARRY PAVEL	40 00		x		228,306		ı
SENIOR VICE PRESIDENT			^		228,306	U	l
IOHN PETER PHAM	40 00						
/ICE PRESIDENT	•••••		X		207,282	0	
IULIE VARGHESE	40 00		x		166,983	0	
/ICE PRESIDENT			^		100,903	· ·	ı

BARRY PAVEL	40 00				228,306	0	22,579
SENIOR VICE PRESIDENT			^		228,300	0	22,379
JOHN PETER PHAM	40 00		V		207.202		24 204
VICE PRESIDENT			X		207,282	0	31,304
JULIE VARGHESE	40 00		V		166,003	0	11.021
VICE PRESIDENT			^		166,983	0	11,021
DAMON WILSON	40 00						

		l	I	 ı	ı			1
JOHN PETER PHAM	40 00			v		207 202	0	21 204
VICE PRESIDENT						207,282	0	31,304
JULIE VARGHESE	40 00							
VICE PRESIDENT	•••••••••••			X		166,983	0	11,021
DAMON WILSON	40 00			x		286,564	0	31,827
EXECUTIVE VICE PRESIDENT				^		200,304		31,027
DETER B COLLECUTED	40.00							

JULIE VARGHESE VICE PRESIDENT			x		166,983	0	11,021
DAMON WILSON	40 00		v		286,564	0	31,827
EXECUTIVE VICE PRESIDENT			^		200,304		31,027
PETER D SCHECHTER	40 00			x	206,356	0	16,898
DIRECTOR				_^	200,550		10,030
10HN HERRST	40 00						

		l .		l v l			286,564	ام ا	31,827
EXECUTIVE VICE PRESIDENT				^			200,304	o de la companya de	31,027
PETER D SCHECHTER	40 00				· ·		206.256		16.000
DIRECTOR					X		206,356	o o	16,898
JOHN HERBST	40 00								
					Х		194,699	0	10,233

Х

Χ

190,209

186,771

170,810

PETER D SCHECHTER	40 00			×	206,356	0	16,898
DIRECTOR							
JOHN HERBST	40 00			v	194,699	0	10,233
DIRECTOR				^	194,099	l o	10,233

40 00

40 00

40 00

......

FREDERIC HOF

ANDERS ASLUND

SENIOR FELLOW

ANDREA MONTANINO

DIRECTOR

DIRECTOR

efile	e GRAPHIC print - DO NOT PROCESS As Filed Data - DLN: 93493319079517								
SCI	HED	ULE A	P	uhlic C	harity Statu	s and Pub	olic Supp	ort	OMB No 1545-0047
(For	m 990			e if the org	janization is a secti	ion 501 (c)(3) c	rganization or		2016
990E	(Z)				4947(a)(1) nonexe ▶ Attach to Form 9				2010
		the Treasury	► Informa		Schedule A (Form			ıctions is at	Open to Public Inspection
Nam	e of th	ue Service ne organiza			www.irs.go)V/101111990.		Employer identific	<u> </u>
AILAN	110 00	UNCIL OF THE	UNITED STATES					52-0742294	
Pa					s (All organizations			See instructions.	
	rganız —				t is (For lines 1 thro	•			
1		•		·	ociation of churches o			(A)(ı).	
2)(A)(ii). (Attach Sch	•	•		
3			•	•	ce organization descr			•	
4		name, city,	and state	-		-		170(b)(1)(A)(iii). E	·
5			ation operated for ' (iv). (Complete Pa		of a college or univer	sity owned or op	erated by a gov	ernmental unit descri	bed in section 170
6		A federal, s	tate, or local gove	rnment or g	governmental unit de	scribed in sectio	n 170(b)(1)(A	\)(v).	
7	✓	section 17	'0(b)(1)(A)(vi).	(Complete F	Part II)		_	init or from the gener	al public described in
8		A communi	ty trust described	in section	170(b)(1)(A)(vi)(Complete Part II	[)		
9					cribed in 170(b)(1) e instructions Enter t			with a land-grant coll college or university	ege or university or a
LO		from activit	ies related to its e	xempt func	tions—subject to cert ss taxable income (le	ain exceptions, a	and (2) no more	s, membership fees, a than 331/3% of its su sses acquired by the c	pport from gross
1	П		-		exclusively to test for	public safety S	ee section 509	(a)(4).	
12		more public	ly supported orga	nızatıons de		09(a)(1) or sec	tion 509(a)(2	s of, or to carry out th). See section 509(a	
а		Type I. A s	supporting organiz	ation operat	ted, supervised, or co	ontrolled by its si	upported organiz	zation(s), typically by	
			n(s) the power to I Part IV, Sections		point or elect a majo	rity of the direct	ors or trustees o	of the supporting orga	nization You must
b		manageme	nt of the supportin	ig organizat	ion vested in the san			organization(s), by havinge the supported orga	
С		Type III f		rated. A su				nd functionally integra	ted with, its
d		Type III n functionally	on-functionally i	i ntegrated. rganization	. A supporting organi	zation operated i y a distribution r	n connection wi	th its supported orgar I an attentiveness req	
e		Check this	box if the organiza	ition receive	ed a written determin	ation from the IF	RS that it is a Ty	pe I, Type II, Type II	I functionally
f	Enter		or Type III non-fu of supported orga		ntegrated supporting	organization			
g					ported organization(5)		_	
		f supported o		ii)EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv Is the organize your governin	ation listed in	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
						Yes	No		
			I						
Total			tion Act Notice, s			Cat No 11285	_	 Schedule A (Form 9	000 753 753

S	Section A. Public Support						
	Calendar year	(a)2012	(b) 2013	(c)2014	(d)2015	(e)2016	(f)Total
	(or fiscal year beginning in) ▶	(4)2012	(5)2013	(0)2011	(4)2015	(0)2010	(1)10ta
1	Gifts, grants, contributions, and membership fees received (Do not	20,253,759	21,010,798	22,650,780	24,660,764	24,239,900	112,816,001
	include any "unusual grant ")	20,233,739	21,010,790	22,030,700	24,000,704	24,239,900	112,010,001
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
_	the organization without charge	20 252 750	24 040 700	22.652.700	24.660.764	24 220 000	442.046.004
4	Total. Add lines 1 through 3 The portion of total contributions by	20,253,759	21,010,798	22,650,780	24,660,764	24,239,900	112,816,001
5	each person (other than a						
	governmental unit or publicly						
	supported organization) included on						19,448,000
	line 1 that exceeds 2% of the						
	amount shown on line 11, column (f)						
6	Public support. Subtract line 5						93,368,001
	from line 4						93,366,001
	Section B. Total Support						
	Calendar year (or fiscal year beginning in) ▶	(a)2012	(b) 2013	(c)2014	(d)2015	(e) 2016	(f) ⊤otal
7	Amounts from line 4	20,253,759	21,010,798	22,650,780	24,660,764	24,239,900	112,816,001
8	Gross income from interest,	, ,	, ,	, ,	, ,	, ,	
	dividends, payments received on						
	securities loans, rents, royalties	187,369	517,658	163,388	172,300	270,443	1,311,158
	and income from similar sources						
9	Net income from unrelated						
_	business activities, whether or not					0	
	the business is regularly carried on					٩	
10	Other income Do not include gain						
	or loss from the sale of capital	18,292	273,241	68,286	12,596	97,380	469,795
	assets (Explain in Part VI)						
11	Total support. Add lines 7 through 10						114,596,954
12	Gross receipts from related activities,	etc (see instruction	ons)	<u>'</u>	•	12	
13	First five years. If the Form 990 is for	or the organization	's first, second, thi	rd, fourth, or fifth	tax year as a sect	tion 501(c)(3) orga	nızatıon,
	check this box and stop here					▶ 🗆	
	Section C. Computation of Publi						
	Public support percentage for 2016 (li			olumn (f))		14	81 480 %
	Public support percentage for 2015 Sc					15	81 280 %
16 a	33 1/3% support test—2016. If the	e organization did r	not check the box o	on line 13, and line	e 14 is 33 1/3% or	more, check this b	
	and stop here. The organization qual						▶ ☑
b	33 1/3% support test—2015. If the	ne organization did	not check a box o	n line 13 or 16a, a	ind line 15 is 33 1/	/3% or more, check	
	box and stop here. The organization						ightharpoons
17 a	10%-facts-and-circumstances tes						
	is 10% or more, and if the organization neets						
	in rait vi now the organization meets	the racts-and-circ	cumstances test	rne organization d	luannes as a publi	ciy supported	

b 10%-facts-and-circumstances test-2015. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

organization

instructions

supported organization

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Schedule A (Form 990 or 990-EZ) 2016

Section A. Public Support	
the organization fails to qualify under the tests listed below, please complete Part II.)	
(Complete only if you checked the box on line 10 of Part 1 or if the organization failed to qualify under Part 11. I	ίT

Se	ection A. Public Support						
	Calendar year	(a)2012	(b) 2013	(c)2014	(d)2015	(e) 2016	(f)Total
1	(or fiscal year beginning in) ► Gifts, grants, contributions, and						
_	membership fees received (Do not	I					
	ınclude any "unusual grants`")	<u> </u>					
2	Gross receipts from admissions,	I					
	merchandise sold or services performed, or facilities furnished in	I					
	any activity that is related to the	I					
	organization's tax-exempt purpose	I					
_	Cross receipts from activities that are						
3	Gross receipts from activities that are not an unrelated trade or business	I					
	under section 513	I					
4	Tax revenues levied for the						
	organization's benefit and either paid	I					
5	to or expended on its behalf The value of services or facilities						
,	furnished by a governmental unit to	I					
	the organization without charge	ļ					
6	Total. Add lines 1 through 5	<u></u>					
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons	I					
	5 received from disqualified persons	<u> </u>					
b	Amounts included on lines 2 and 3						
	received from other than disqualified	I					
	persons that exceed the greater of \$5,000 or 1% of the amount on line	I					
	13 for the year	I					
C	Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
	from line 6)						
31	ection B. Total Support	Г	1	T	Т		
	Calendar year (or fiscal year beginning in) ▶	(a)2012	(b) 2013	(c)2014	(d) 2015	(e) 2016	(f)Total
9	Amounts from line 6						
.0a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and						
ь	income from similar sources Unrelated business taxable income						
U	(less section 511 taxes) from						
	businesses acquired after June 30,						
	1975						
	Add lines 10a and 10b Net income from unrelated business						
11	activities not included in line 10b,						
	whether or not the business is						
	regularly carried on						
12	Other income Do not include gain or loss from the sale of capital assets						
	(Explain in Part VI)						
13	Total support. (Add lines 9, 10c,						
	11, and 12) First five years. If the Form 990 is fo	r the organization	te first second the	hird fourth or fift	 	ction 501/c)(2) a:	raanization
14	check this box and stop here	Tale organización	r a mac, second, ti	ma, iourtii, or iiit	ii tax yeai as a se	CCOT 301(C)(3) 01	yanızatıon, ► □
<u> </u>	ection C. Computation of Public	Support Perce	ntage				
15	Public support percentage for 2016 (lir			column (f))		15	
16	Public support percentage from 2015 S		· ·	(.,,		16	
	ection D. Computation of Invest	<u> </u>				10	
17	Investment income percentage for 20:			line 13, column (f))	17	
18	Investment income percentage from 2			,(••	18	
	331/3% support tests—2016. If the			on line 14, and lir	ie 15 is more than		e 17 is not
	more than 33 1/3%, check this box and						▶ □
	33 1/3% support tests—2015. If the						. —

not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

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Part IV Supporting Organizations (Complete only if you checked a box on line 12 of Part I If you checked 12a of Part I, complete Sections A and B If you checked 12b of

Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete

7

8

10a

Schedule A (Form 990 or 990-EZ) 2016

Sections A and D, and complete Part V) Section A. All Supporting Organizations Yes No

1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose,			
	describe the designation If historic and continuing relationship, explain	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described			
	ın section 509(a)(1) or (2)	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)			
	below	1 - '		l

	(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2)	L
	m section 305(a)(1) or (2)	L
	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)	
	below	Γ
•	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the	

	III Section 309(a)(1) or (2)	2	i				
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)						
	below	3a					
b	the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the						
	determination	3b					
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?						
	If "Yes," explain in Part VI what controls the organization put in place to ensure such use						

	below	3a	
b	Did the organization confirm that each supported organization qualified under section $501(c)(4)$, (5) , or (6) and satisfied the public support tests under section $509(a)(2)$? If "Yes," describe in Part VI when and how the organization made the		
	determination	3b	
C	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?		
	If "Yes," explain in Part VI what controls the organization put in place to ensure such use		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you		
	checked 12a or 12b ın Part I, answer (b) and (c) below		
	Did the eventualities have objected and discussion in deciding whather to make make to the fewers commented	\Box	

		30	l
C	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?		
	es," explain in Part VI what controls the organization put in place to ensure such use	3с	
a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you		
	checked 12a or 12b in Part I, answer (b) and (c) below		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported		
	organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations	4b	
C	Did the organization support any foreign supported organization that does not have an IRS determination under sections		
	501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support		

	to the foleigh supported organization was used exclusively for section 170(e)(2)(b) purposes	4c	
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by		
	amendment to the organizing document)	5a	
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b	
С	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c	
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its		

6

7

8

9a

9b

9с

10a

10b

Schedule A (Form 990 or 990-EZ) 2016

supported organizations, or (III) other supporting organizations that also support or benefit one or more of the filing

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a

Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

organization's supported organizations? If "Yes," provide detail in Part VI.

complete Part I of Schedule L (Form 990 or 990-EZ)

the organization had excess business holdings)

organization had an interest? If "Yes," provide detail in Part VI.

provide detail in Part VI.

answer line 10b below

substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)

which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

Par	Supporting Organizations (continued)						
			Yes	No			
11	Has the organization accepted a gift or contribution from any of the following persons?						
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the						
	governing body of a supported organization?	11a					
b	A family member of a person described in (a) above?	11b					
С	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	11c					
	stion B. Tuno I Summouting Ouspuingtions						
36	ction B. Type I Supporting Organizations		Yes	No			
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or		1.03	""			
	elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Pa						
	VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or						
	trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such						
	powers during the tax year	1					
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that						
	operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting						
	organization	2					
	skien C. Tune II Cumpostine Opposite tions						
Se	ction C. Type II Supporting Organizations		Yes	No			
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees	of	163	110			
-	each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the	"					
	supporting organization was vested in the same persons that controlled or managed the supported organization(s)						
		1					
C -	skion D. All Tune III Sunnauking Ouseningking						
36	ction D. All Type III Supporting Organizations		Yes	No			
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's		1.03	"			
	tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of t						
	Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?						
	, , , , , , , , , , , , , , , , , , , ,	1					
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization						
	(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization						
	maintained a close and continuous working relationship with the supported organization(s)	2					
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the	-					
	organization's investment policies and in directing the use of the organization's income or assets at all times during the tax						
	year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard	3					
Se	ction E. Type III Functionally-Integrated Supporting Organizations						
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instru	ctions)					
а	The organization satisfied the Activities Test. Complete line 2 below	•					
ь	The organization is the parent of each of its supported organizations. Complete line 3 below						
c	The organization supported a governmental entity Describe in Part VI how you supported a government entity (s	ee instri	ictions)	١			
_	The organization supported a governmental entity bescribe in lare variow you supported a government entity (s	oc mon	100113)	,			
2	Activities Test Answer (a) and (b) below.		1				
			Yes	No			
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported						
	organizations and explain how these activities directly furthered their exempt purposes, how the organization was						
	responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities	2a					
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the						
	organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's						
	involvement	2b					
3	Parent of Supported Organizations Answer (a) and (b) below.						
a	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the organization have the power to regularly appoint or elect a majority of the officers, directors, and the organization have the power to regularly appoint or elect a majority of the officers, directors, and the organization have the organization of the organization of the organization have the organization of	of 3a					
	the supported organizations? Provide details in Part VI.						
b	Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI. the role played by the organization in this regard						
	Supported organizations: It res, describe in Fart #1. the fole played by the organization in this regard	3b	1	1			

-	Add lifles 1 till odgif 5			
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1 b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		

d	Total (add lines 1a, 1b, and 1c)	1d	
е	Discount claimed for blockage or other factors (explain in detail in Part VI)		
2	Acquisition indebtedness applicable to non-exempt use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 035	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	
	Section C - Distributable Amount		Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6	

Schedule A (Form 990 or 990-EZ) (2016)

e Excess from 2016. . . .



efile GRAPHIC print - DO NOT PROCESS SCHEDULE D

(Form 990)

Department of the Treasury

Internal Revenue Service

As Filed Data -

DLN: 93493319079517

OMB No 1545-0047

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990. Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization **Employer identification number** ATLANTIC COUNCIL OF THE UNITED STATES 52-0742294 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b)Funds and other accounts 1 Total number at end of year 2 Aggregate value of contributions to (during 3 Aggregate value of grants from (during year) Aggregate value at end of year 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ No Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space 2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c c Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register 3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year > Number of states where property subject to conservation easement is located > 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 6 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(II)? □ No In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the 2 following amounts required to be reported under SFAS 116 (ASC 958) relating to these items Revenue included on Form 990, Part VIII, line 1 Assets included in Form 990, Part X

Par	t 1111	Organizations Maintaining Co	llections of Art,	Histor	ical Tı	easure	es, or Other	Similar Ass	ets (cont	tinued)	
3		the organization's acquisition, accessic (check all that apply)	n, and other record	s, check	any of	the follo	wing that are a	significant us	e of its co	llection	
а		Public exhibition		d		Loan or	exchange prog	ırams			
b		Scholarly research		e		Other					
С		Preservation for future generations									
4	Provid Part >	de a description of the organization's co KIII	llections and explain	n how th	ey furth	er the o	rganızatıon's ex	kempt purpos	e in		
5		g the year, did the organization solicit os to be sold to raise funds rather than t						nlar	☐ Yes	□ No	
Pa	rt IV	Escrow and Custodial Arrange Complete if the organization answ X, line 21.		orm 990), Part	IV, line	9, or reporte	ed an amour	ıt on Forr	n 990, Part	:
1a		e organization an agent, trustee, custod ded on Form 990, Part X?	ian or other interme	ediary for	contril	outions o	or other assets	not	☐ Yes	□ No	
ь	If "Ye	es," explain the arrangement in Part XII	I and complete the	following	table			Am	nount		
c	Begin	ining balance	·				1c				
d	Addıt	ions during the year					1d				
е	Dıstrı	butions during the year					1e				
f	Endın	g balance					1f				
2a	Did th	ne organization include an amount on Fe	orm 990, Part X, lin	e 21, for	escrow	or custo	odial account lia	ability?	☐ Yes		
b	TE "V-	s," explain the arrangement in Part XII.	Charlebana if the			h		VIII			
	rt V	Endowment Funds. Complete i		'							—
Гα	IC V	Endowment Funds: Complete i	(a)Current year		rior year		Two years back			Four years bac	
1 a	Beginn	ing of year balance	(a)carrene year	1 (3)	1101 700	10	, mo years buck	(a) Three years	J Back (C)	n our yeurs but	<u>``</u>
	-	putions									_
С	Net inv	estment earnings, gains, and losses									_
d	Grants	or scholarships									_
e		expenditures for facilities ograms									_
f	Admını	strative expenses									_
g	End of	year balance									_
2	Provid	de the estimated percentage of the curr	ent year end baland	e (line 1	g, colui	nn (a)) l	held as	•			_
а	Board	designated or quasi-endowment >									
ь	Perma	anent endowment ▶									
С	Temp	orarily restricted endowment ►									
_	The p	ercentages on lines 2a, 2b, and 2c show	uld equal 100%								
3а		nere endowment funds not in the posse nization by	ssion of the organiz	ation tha	t are h	eld and a	administered fo	r the		Yes No	_
	(i) ur	related organizations			•				3a(i)		_
_		elated organizations		 	ا العادات		•		3a(ii) 3b)	_
ь 4		ribe in Part XIII the intended uses of the	· ·			• •			30		_
_	rt VI	Land, Buildings, and Equipme		OWINCITE	Idilas						—
1 U		Complete if the organization ans		rm 990	Part 1	V, line	11a. See For	m 990, Part	X, line 1	0.	
	Descri	ption of property (a) Cost or ot (investm	her basis (b)Cos	st or other			(c)Accumulated d			Book value	
1a	Land										
b	Buildin	gs									
С	Leaseh	old improvements			6,19	3,484		1,276,847		4,916	637
		nent			44	4,409		225,953		218	456
	Other				52	8,143		388,809		139	334
		lines 1a through 1e (Column (d) must e	equal Form 990, Par	t X, colu	mn (B),	line 10((c))	>		5,274	427

Part VII	Investments—Other Securities. Complete if the org See Form 990, Part X, line 12.	anızatıon a	nswered 'Yes' on	Form 990, Part	IV, line 11b.
	(a) Description of security or category (including name of security)	(b) Bo		(c)Method of va st or end-of-year n	
(1)Financial	derivatives			s.a or your II	
(2)Closely-h (3)Other	eld equity interests	_			
(A)					
(B)					
(C)					
(D)					
(E)					
(F)					
(G)					
(H)					
Total. (Column	n (b) must equal Form 990, Part X, col (B) line 12) Investments—Program Related. Complete if the or	rganization	answered 'Ves' o	n Form 990 Pa	t IV line 11c
Pait VIII	See Form 990, Part X, line 13.				
	(a) Description of investment	(b) Book va		(c) Method of va st or end-of-year n	
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
Total. (Column	n (b) must equal Form 990, Part X, col (B) line 13) Other Assets. Complete if the organization answered 'Yes'	on Form 990	Part IV line 11d	See Form 990 Pa	rt X line 15
	(a) Description		,	,	(b) Book value
(1)					
(2)					
(3)					
(5)					
(6)					
(7)					
(8)					
(9)					
	mn (b) must equal Form 990, Part X, col (B) line 15)				
Part X	Other Liabilities. Complete if the organization answer See Form 990, Part X, line 25.	red 'Yes' or	Form 990, Part		.1f.
1.	(a) Description of liability	(E) Book value		
(1) Federal II	ncome taxes				
DEFERRED R	RENT		5,467,992		
CAPITAL LEA	ASE		207,469	_	
DEFERRED C	COMPENSATION PLAN		114,625		
(4)			·		
(5)					
(6)					
(7)				1	
(8)				1	
(9)				1	
	n (b) must equal Form 990, Part X, col (B) line 25)	•	5,790,086		
2. Liability fo	or uncertain tax positions In Part XIII, provide the text of the fo	ootnote to th	e organization's fin	ancial statements	that reports the

Subtract line 2e from line 1 .

Add lines 4a and 4b . . .

Donated services and use of facilities .

Prior year adjustments . . .

Other (Describe in Part XIII) .

Add lines 2a through 2d .

Add lines 4a and 4b .

Return Reference

See Additional Data Table

Subtract line 2e from line 1 .

Other losses .

Part XI

2

b

3

4

b

c 5

1

2

b

d

е 3

а

b

c

Part XIII

5

4

Part XII

Schedule D (Form 990) 2016

3

4c

2e

3

4c

5

725.955

123,401

608,677

1,395,478

123.401

Page 4

2,730,110

23,383,612

123,401

23,507,013

25,901,787

2,004,155

123,401

24,021,033

Schedule D (Form 990) 2015

23.897.632

Net unrealized gains (losses) on investments . . . 2a Donated services and use of facilities . 2b 608,677 2c

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

4a

4b

2a

2b 2c

2d

4a 4b

Explanation

Reconciliation of Expenses per Audited Financial Statements With Expenses per Return. Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

c Recoveries of prior year grants . . . Other (Describe in Part XIII) . . 2d 1,395,478 d Add lines 2a through 2d е 2e

Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)

Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b,

Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

Amounts included on line 1 but not on Form 990, Part VIII, line 12

Amounts included on Form 990, Part VIII, line 12, but not on line 1 Investment expenses not included on Form 990, Part VIII, line 7b.

Total expenses and losses per audited financial statements .

Amounts included on line 1 but not on Form 990, Part IX, line 25

Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b .

Other (Describe in Part XIII)

Supplemental Information

Other (Describe in Part XIII)

Page 5	Schedule D (Form 990) 2015
inued)	Part XIII Supplemental Information (co
Explanation	Return Reference

Schedule D (Form 990) 2016

Additional Data

Software ID: Software Version:

EIN: 52-0742294

Name: ATLANTIC COUNCIL OF THE UNITED STATES

Supplemental Information

Return Reference

Explanation

PART X, LINE 2

FOR THE YEAR ENDED DECEMBER 31, 2016, THE COUNCIL HAS DOCUMENTED ITS CONSIDERATION OF FASB
ASC 740-10, INCOME TAXES, THAT PROVIDES GUIDANCE FOR REPORTING UNCERTAINTY IN INCOME TAXE
S AND HAS DETERMINED THAT NO MATERIAL UNCERTAIN TAX POSITIONS QUALIFY FOR EITHER RECOGNITI
ON OR DISCLOSURE IN THE FINANCIAL STATEMENTS

Supplemental Information	
Return Reference	Explanation
PART XI, LINE 2D - OTHER ADJUSTMENTS	FUNDRAISING EVENT EXPENSES REPORTED AS EXPENSE ON THE 1,395,478 FINANCIAL STATEMENTS AND NETTED AGAINST REVENUE ON FORM 990, PART VIII, LINE 8B

Supplemental Information	
Return Reference	Explanation
	FUNDRAISING EVENT EXPENSES REPORTED AS EXPENSE ON THE 1,395,478 FINANCIAL STATEMENTS AND NETTED AGAINST REVENUE ON FORM 990, PART VIII, LINE 8B

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493319079517 OMB No 1545-0047 SCHEDULE F Statement of Activities Outside the United States (Form 990) 2016 ► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16. Open to Public ► Attach to Form 990. ► See separate instructions. Department of the Treasury Inspection ▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990. Internal Revenue Service Name of the organization **Employer identification number** ATLANTIC COUNCIL OF THE UNITED STATES 52-0742294 Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 14b. For grantmakers. Does the organization maintain records to substantiate the amount of its grants and 1 other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? 2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States Activites per Region (The following Part I, line 3 table can be duplicated if additional space is needed) 3 (a) Region (b) Number of (c) Number of (d) Activities conducted in (e) If activity listed in (d) is a (f) Total expenditures offices in the employees, agents, region (by type) (e g, program service, describe for and investments and independent fundraising, program specific type of in region region contractors in services, investments, grants service(s) in region region to recipients located in the region) See Add'l Data 1,892,435 3a Sub-total b Total from continuation sheets to Part I c Totals (add lines 3a and 3b) 1,892,435

Schedule F (Form 990) 2016							Page 3
				ed States. Complete if	the organization an	nswered "Yes" to Form 99	90, Part IV, line 16.
Part III can be ((a) Type of grant or assistance	duplicated if addition (b) Region	(c) Number of recipients		(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
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Sche	dule F (Form 990) 2016		Page 4
Par	t IV Foreign Forms		
1	Was the organization a U S transferor of property to a foreign corporation during the tax year? If "Yes,"the organization may be required to file Form 926, Return by a U S Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	Yes	☑ No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)		
		☐ Yes	✓ No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations (see Instructions for Form 5471)		
	Corporations (see Instructions for Form 5471)	☐ Yes	✓ No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	Yes	☑ No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)		
		☐ Yes	✓ No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713)	□Yes	☑ No

Additional Data

Software ID: Software Version:

EIN: 52-0742294

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting

Name: ATLANTIC COUNCIL OF THE UNITED STATES

WROCLAW GLOBAL FORUM

STOCKHOLM OFFICE

Page 5

702,437

157,883

Schedule F (Form 990) 2016 Part V **Supplemental Information**

EUROPE EUROPE method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	describe specific type of service(s) in region	(f) Total expenditures for region				
EUROPE	1	2	PROGRAM SERVICES	ISTANBUL SUMMIT	541,092				

1 PROGRAM SERVICES

1 PROGRAM SERVICES

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (e) If activity listed in (d) (d) Activities conducted (f) Total expenditures offices in the employees or ın region (by type) (i e , is a program service, for region describe specific type of agents in fundraising, program region services, grants to service(s) in region region recipients located in the region) MIDDLE EAST AND NORTH 0 PROGRAM SERVICES GLOBAL ENERGY FORUM 491.023 AFRICA

efile GRAPHIC print - DO NOT PROCESS As Filed Data -SCHEDULE G

Supplemental Information Regarding

Fundraising or Gaming Activities

OMB No 1545-0047

DLN: 93493319079517

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Total

(Form 990 or 990-EZ)

Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www irs gov/form990.

Employer identification number Name of the organization ATLANTIC COUNCIL OF THE UNITED STATES 52-0742294 Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Part I Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply Mail solicitations Solicitation of non-government grants Solicitation of government grants Phone solicitations Special fundraising events In-person solicitations Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☑ Yes ☐ No If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization (i) Name and address of (ii) Activity (iii) Did (iv) Gross receipts (v) Amount paid to (vi) Amount paid to fundraiser have individual from activity (or retained by) (or retained by) custody or or entity (fundraiser) fundraiser listed in organization control of col (i) contributions? No Yes STEPHEN WHISNANT STRATEGY 4511 47TH STREET NW BUILDING 0 48,000 -48,000 Nο WASHINGTON, DC 20016

3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing

AK, AR, CA, CO, CT, DC, FL, GA, IL, MD, MA, MI, MN, NJ, NY, NC, OK, OR, PA, SC, TN, UT, VA, WA, WI

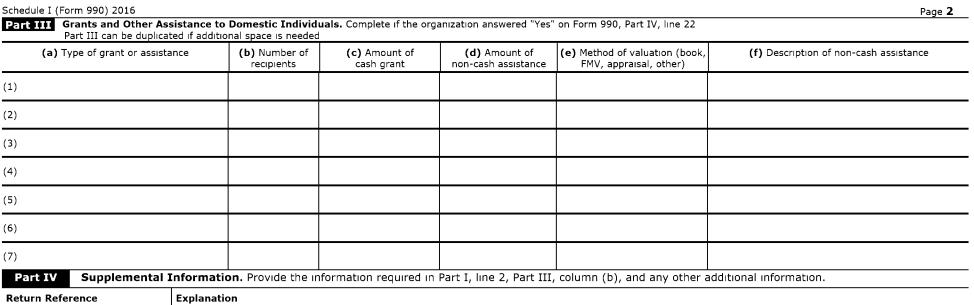
-48,000

48,000

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000. (a)Event #1 (b) Event #2 (c)Other events (d) Total events DC AWARDS **NY AWARDS** (add col (a) through **DINNER DINNER** (total number) col (c)) Revenue (event type) (event type) 1 Gross receipts. 1,873,000 1,206,300 3,079,300 2 Less Contributions. 1,696,500 1,092,550 2,789,050 3 Gross income (line 1 minus 176,500 290,250 line 2) 113,750 4 Cash prizes 5 Noncash prizes Direct Expenses Rent/facility costs 8.059 10.382 18,441 7 Food and beverages 8 Entertainment Other direct expenses 597,839 779,198 1,377,037 **10** Direct expense summary Add lines 4 through 9 in column (d) 1,395,478 11 Net income summary Subtract line 10 from line 3, column (d) -1,105,228 Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a. Revenue (b) Pull tabs/Instant (d) Total gaming (add (a) Bingo (c) Other gaming bingo/progressive bingo col (a) through col (c)) 1 Gross revenue . Expenses | 2 Cash prizes Noncash prizes Direct 4 Rent/facility costs 5 Other direct expenses Yes % Yes % Yes % 6 Volunteer labor No Direct expense summary Add lines 2 through 5 in column (d) Net gaming income summary Subtract line 7 from line 1, column (d). Enter the state(s) in which the organization conducts gaming activities _ ☐ Yes ☐ No Is the organization licensed to conduct gaming activities in each of these states? If "No," explain . 10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? ☐ Yes ☐ No If "Yes," explain _

Sche	dule G (Form 990 or 990-EZ) 2016			P	Page 3				
11	Does the organization conduct gamin	g activities with nonmembers?	Yes	□No					
12	Is the organization a grantor, benefic formed to administer charitable gami	lary or trustee of a trust or a member of a partnership or other entity ng?	□Yes						
13	Indicate the percentage of gaming ac	tivity conducted in							
а	The organization's facility		13a		%				
b	An outside facility		13b		%				
14	Enter the name and address of the p	erson who prepares the organization's gaming/special events books an	nd records						
	Name •								
	Address •								
15a	revenue?	t with a third party from whom the organization receives gaming	□Yes	□No					
b		revenue received by the organization > \$ an	d the						
		by the third party > \$							
С	If "Yes," enter name and address of t	. ,							
	Name •								
	Address ►								
16	Name 🟲								
	Gaming manager compensation $ ightharpoonup$ \$	·······							
	Description of services provided $ ightleftarrow$								
	☐ Director/officer	☐ Employee ☐ Independent contractor							
17	Mandatory distributions								
а	Is the organization required under st retain the state gaming license?	ate law to make charitable distributions from the gaming proceeds to	☐Yes	□No					
b	Enter the amount of distributions req	uired under state law distributed to other exempt organizations or spe	:nt						
	in the organization's own exempt act	· · · · · · · · · · · · · · · · · · ·							
Pai		ion. Provide the explanations required by Part I, line 2b, coluins, 16, and 17b, as applicable. Also complete this part to property.							
	Return Reference	Explanation							
PART	- I	DURING 2016, THE COUNCIL RETAINED A CONSULTANT TO ADVISE ON A CAPITAL CAMPAIGN STRUCTURE THE COUNCIL DID NOT LAUNCH THE CAMPAIGN IN 2016, BUT ANTICIPATES IMPLEMENTATION OF THE CAMPAIGN IN THE FUTURE							
PART	· 11	EVENT #1 - DISTINGUISHED LEADERSHIP AWARDS DINNER HELD CITIZENS AWARDS DINNER HELD IN NEW YORK FOR THE PURPOSI REQUIRES THE COUNCIL TO REPORT TOTAL FUNDRAISING EVENTS DEDUCTIBLE VALUE OF GOODS AND SERVICES PROVIDED TO EACH ATTENDEES THE REMAINING REVENUES ARE TREATED AS CONTRI 9 (PART VIII) OF THE FORM 990 AS A RESULT, THE FUNDRAISING LOSSES	ES OF SCHEDULE G, T REVENUE AS THE NO H ATTENDEE TIMES TH BUTIONS AND REPOR	THE FORM IN-TAX HE NUMBE TED ON P	ER OF PAGE				
		So	hedule G (Form 990 or	990-EZ) :	2016				

efile GRAPHIC print - DO	NOT PROCESS	As Filed Data -					DL	N: 934933190	79517
Schedule I (Form 990) Department of the Treasury Internal Revenue Service	Grants and Other Assistance to Organizations, Governments and Individuals in the United States Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22. Attach to Form 990. Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990 .								7
Name of the organization ATLANTIC COUNCIL OF THE UNI	TED STATES						mployer identific	ation number	
Part I General Inform	nation on Grants	and Assistance				5.	2-0742294		
	to award the grants	or assistance?			for the grants or assistanc	e, and		✓ Yes	□ No
		estic Organizations an can be duplicated if addi		nts. Complete If the or	ganızatıon answered "Yes"	on Form 9	90, Part IV, line	21, for any recipi	ent
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)		escription of sh assistance	(h) Purpose o or assistance	f grant
(1) UNIVERSITY OF DENVER PO BOX 911811 DENVER, CO 80291	84-0404231	501(C)(3)	50,000					DEVELOPING A QUANTITATIVE AI QUALITATIVE APPROACH TO ASSESSING AND FORECASTING RI	
2 Enter total number of sect	ion 501(c)(3) and go	overnment organizations	listed in the line 1 table .				. •		1
									0
For Paperwork Reduction Act Noti	ce, see the Instruction	ns for Form 990.		Cat No 50055	P		Sch	edule I (Form 990)	2016



TO MONITOR THE USE OF GRANTS, ACUS REQUIRES GRANTEES TO SUBMIT NARRATIVE REPORTS AND BUDGETS TO ILLUSTRATE GRANT USAGE

PART I, LINE 2

Schedule J

(Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
▶ Attach to Form 990.

► Information about Schedule J (Form 990) and its instructions is at <u>www.irs.gov/form990</u>.

OMB No 1545-0047

DLN: 93493319079517

2015

Open to Public Inspection

Department of the Treasury Internal Revenue Service

ATLANTIC COUNCIL OF THE UNITED STATES

ervice

Name of the organization

Employer identification number

52-0742294 **Questions Regarding Compensation** Yes No Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax idemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (e.g., maid, chauffeur, chef) If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b Yes Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a? 2 Yes Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III Compensation committee Written employment contract Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed on Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization Receive a severance payment or change-of-control payment? 4a Yes Participate in, or receive payment from, a supplemental nonqualified retirement plan? 4h Νo Participate in, or receive payment from, an equity-based compensation arrangement? 4с Νo If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of The organization? 5а Νo 5h Any related organization? Νo If "Yes," on line 5a or 5b, describe in Part III For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of The organization? 6a Νo 6b Any related organization? Νo If "Yes," on line 6a or 6b, describe in Part III For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 67 If "Yes," describe in Part III 7 Yes Were any amounts reported on Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe ın Part III 8 Νo If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?

Schedule J (Form 990) 2015							Page 2		
Part III Officers, Director	s, Trustees, Key Er	mployees, and Hig	hest Compensate	ed Employees. Use	duplicate copies if	additional space is	needed.		
For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual									
(A) Name and Title	(B) Breakdown o	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in		
	Base (ı) compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	column(B) reported as deferred on prior Form 990		

Schedule J (Form 990) 2015

Cahadula 1 (Farm 000) 201 F

See Additional Data Table

Schedule J (Form 990) 2015									
Part III Supplemental Inform	Part III Supplemental Information								
Provide the information, explanation, or	Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information								
Return Reference	Explanation								
PART I, LINE 1A	FIRST CLASS TRAVEL WAS A RESULT OF WEATHER RELATED CANCELLATIONS AND SCHEDULING DEMANDS								
PART I, LINE 4A	JOHN HAEDERLE RECEIVED A SEVERANCE PAYMENT OF \$35,385								
PART I, LINE 7	BONUS COMPENSATION HAS BEEN REFLECTED IN PART II, COLUMN (B)(II)								

Schedule J (Form 990) 2015

Software ID: Software Version:

EIN: 52-0742294

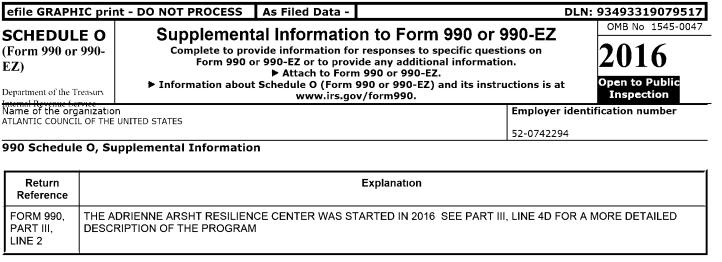
Name: ATLANTIC COUNCIL OF THE UNITED STATES

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name and ⊤itle		(B) Breakdown of (i) Base Compensation	W-2 and/or 1099-MIS (ii) Bonus & Incentive compensation		(C) Retirement and other deferred compensation	(D) Nontaxable benefits		(F) Compensation in column (B) reported as deferred on prior Form 990
1FREDERICK KEMPE PRESIDENT AND CEO	(1)	493,341	125,000	0	58,157	23,447	699,945	0
	(11)	0	0	0	0	-	_	0
1FRANCES BURWELL	(1)	160,666	15,500	0	24,500	6,764	207,430	0
VICE PRESIDENT	(11)	0			0			
2DAVID B ENSOR				•	, and the second	0	0	
EXECUTIVE VP (UNTIL 9/16)	(1)	160,167	0	0	1,833	3,348	165,348	0
	(11)	0	0	0	0	- 0	- 0	0
3ADWOA JONES CHIEF TALENT OFFICER	(1)	167,939	13,500	0	12,609	6,950	200,998	0
	(11)	0	0	0	0			0
4BARRY PAVEL	(1)	198,306	20.000	0	15.635	0	350,005	
SENIOR VICE PRESIDENT			30,000		15,625	6,954	250,885	
	(11)	0	0	0	0	0	0	0
5 JOHN PETER PHAM VICE PRESIDENT	(1)	164,782	42,500	0	17,125	14,179	238,586	0
	(11)	0	0	0	0	-		0
6JULIE VARGHESE	(1)	153,333	13,650	0	9,313	1,708	178,004	0
VICE PRESIDENT	(11)	0						
				0	Ŭ	0	0	
7DAMON WILSON EXECUTIVE VICE PRESIDENT	(1)	250,264	36,300	0	25,283	6,544	318,391	0
	(11)	0	0	0	0	-	- 0	0
8PETER D SCHECHTER DIRECTOR	(1)	180,106	26,250	0	10,125	6,773	223,254	0
DIRECTOR	(11)	0	0	0	0			0
9JOHN HERBSTDIRECTOR	(1)	169,699				0	0	
OS OF MERCONDINATION		109,099	25,000		8,525	1,708	204,932	0
	(11)	U	0	0	0	0	0	0
10FREDERIC HOFDIRECTOR	(1)	190,209	0	0	13,250	1,467	204,926	0
	(11)	0	0	0	0	-		0
11ANDERS ASLUND	(1)	186,771	0	0	9,167	6,752	202,690	
SENIOR FELLOW	(11)	0						
		_		0	Ů	0	0	0
12ANDREA MONTANINO DIRECTOR	(1)	170,810	0	0	9,000, 9	6,752	186,562	0
	(11)	0	0	0	0	-		0
				<u> </u>		<u> </u>	1 0	<u> </u>

efil	e GRAPHIC pi	int - DO NOT PR	ROCESS	As Filed Data -			DLN:	9349331	9079	517
	IEDULE M		N	Ioncash Contri	hutions			OMB No 1	.545-0	047
(For	m 990)	►Complete if the		ons answered "Yes" on Fo		9 or 30).	20	16)
		► Attach to Form	990.							
•	tment of the Treasury al Revenue Service	▶Information abo	out Schedu	le M (Form 990) and its i	nstructions is at <u>www.ir</u>	s.gov/i	f <u>orm990</u>	Open to		
	e of the organizat					Emplo	yer ident	ification n	umbei	-
AILAI	THE COUNCIL OF TH	TE UNITED STATES				52-074	2294			
Pa	rt I Types	of Property								
			(a) Check If applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line			(d) of determi ntribution a		:s
1	Art—Works of ar	t								
2	Art—Historical tr									
3	Art—Fractional ir					_				
4	Books and public									
5	Clothing and hou goods									
6	Cars and other v									
7	Boats and planes									
8	Intellectual prop									
9	Securities—Publi		X	8	348,17	8 FMV				
	Securities—Close Securities—Partr	nership, LLC,								
12	or trust interest Securities—Misce									
13	Qualified conserv contribution—H structures	vation istoric								
14	Qualified conserv									
	contribution—O									
	Real estate—Res					+				
16 17	Real estate—Cor Real estate—Oth					+				
18	Collectibles .					+				
19	Food inventory									
20	Drugs and medic	al supplies .								
21	Taxidermy .									
	Historical artifact									
	Scientific specim									
24	Archeological art	ifacts			75.50	0 514) /				
	Other►(D & BEV)		X	2	75,50	UIFMV				
26	Other ▶ ()								
27	Other ▶ ()								
28	Other ► ()								
29				tion during the tax year for 3, Part IV, Donee Acknowled		29				
20-	During the ver-	did the erganization	n rocews L.	contribution any property r	concreted in David T. Lines 4 44	arough 1	00 +h-+		Yes	No
30a			· ·		•	-	•			
		·		ate of the initial contribution	•	to be u	sed			1
				od?				30a		No
b	If "Yes," describ	e the arrangement i	n Part II							
31	Does the organi	zation have a gift ac	ceptance p	olicy that requires the reviev	v of any non-standard cont	ribution	s?	31		No
32a	Does the organi contributions?		ird parties	or related organizations to so	olicit, process, or sell nonce	sh • •		32a		No
b	If "Yes," describ	e ın Part II								
33	_	•	amount in	column (c) for a type of pro	perty for which column (a)	ıs chec	ked,			
	describe in Part									
For D	anerwork Peduction	on Act Notice, see the	Instruction	s for Form 990	Cat No. 512271		Sched	ule M (Form	0001	2016)

Schedule M (Form 990) (2016)	Page 2					
Provide the informat	ormation. tion required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part					
I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.						
Return Reference	Explanation					
PART I, COLUMN (B) THE NUMBER OF CONTRIBUTIONS RECEIVED IS REPORTED IN THIS COLUMN						
	Schedule M (Form 990) (2016)					



Return Explanation Reference

990 Schedule O, Supplemental Information

FORM 990, PART VI, PREPARED AND SUBMITTED INFORMATION REQUESTED BY THE FIRM ONCE THE DRAFT RETURN WAS PREPARED IN THE CONTROLLER PREPARED AND SUBMITTED INFORMATION REQUESTED BY THE FIRM ONCE THE DRAFT RETURN WAS PREPARED IT WAS SENT TO THE CEO & CFO FOR REVIEW AND APPROVAL A COPY OF THE FINAL 990 WAS CIR CULATED TO THE AUDIT COMMITTEE UPON APPROVAL, A COPY WAS DISTRIBUTED TO THE GOVERNING BOD APPROVAL A COPY WAS DISTRIBUTED TO THE GOVERNING BOD APPROVA

Return Explanation
Reference

FORM 990,
PART VI,
SECTION B,
LINE 12C

ON AN ANNUAL BASIS, THE ORGANIZATION ELECTRONICALLY REMINDS STAFF OF THE CONFLICT OF INTER
EST POLICY THE POLICY REQUIRES THAT ANY POTENTIAL CONFLICT OF INTEREST BE DISCLOSED BOAR
D MEMBERS ARE ANNUALLY REQUIRED TO REVIEW THE POLICY, CONFIRM THEIR UNDERSTANDING, AND DIS
CLOSE ANY POTENTIAL CONFLICTS THESE RELATIONSHIPS ARE REVIEWED AND DETERMINATIONS ARE BASIS
ED ON A CASE-BY-CASE BASIS

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15	THE ATLANTIC COUNCIL'S GOVERNING BODY, THE EXECUTIVE COMMITTEE, HAS AUTHORIZED THE COMPENS ATION COMMITTEE TO REVIEW AND DECIDE ON THE COMPENSATIONS PACKAGES OF SENIOR STAFF WITH COMPENSATION AT OR ABOVE \$150,000 THE COMPENSATION COMMITTEE ALSO REVIEWS THE PERFORMANCE AND COMPENSATION FOR THE PRESIDENT AND CEO, WITH THE PROVISION THAT THE COMMITTEE'S ACTION IS SUBJECT TO APPROVAL BY THE EXECUTIVE COMMITTEE THE LAST COMPENSATION REVIEW TOOK PLACE IN MARCH 2016 DURING AN EXECUTIVE SESSION OF THE EXECUTIVE COMMITTEE IN WHICH NEITHER THE PRESIDENT AND CEO NOR OTHER ATLANTIC COUNCIL STAFF VOTED OR PARTICIPATED THE CHAIR OF THE COMPENSATION COMMITTEE PRESENTED THE COMMITTEE'S REVIEW OF THE PRESIDENT AND CEO PERFORM ANCE THE COMMITTEE'S REVIEW OF THE PRESIDENT AND CEO PERFORM ANCE THE QUALITY AND VALUE TO THE COUNCIL OF HIS PERFORMANCE DURING 2015 AND DATA ON THE COMPENSATION PAID TO COMPARABLE PERSONNEL BY NON-PROFIT ORGANIZATIONS SIMILAR TO THE COUNCIL AS PROVIDED BY AN OUTSIDE FIRM WITH EXPERIENCE IN THE FIELD THE DETAILED DOCUMENTATI ON SUPPORTING THE COMMITTEE'S RECOMMENDATIONS, IS RETAINED IN THE COMMITTEE'S CONFIDENTIAL ARCHIVES AND IS VIEWED BY THE COMMITTEE AS REASONABLE, ACCURATE, AND COMPLETE BASED ON CEO PERFORMANCE, THE INDEPENDENT STUDY AND OTHER INFORMATION, THE COMPENSATION COMMITTEE RECOMMENDED A BONUS FOR 2016 PERFORMANCE AND A BASE SALARY FOR 2017 AFTER DISCUSSION, THE EXECUTIVE COMMITTEE UNANIMOUSLY APPROVED THE MINUTES OF THESE MEETINGS, WHILE CONFIDENTIAL, ARE PROVIDED TO THE CHIEF TALENT OFFICER AND CONTROLLER, WHO THEN IMPLEMENT ANY CHANGES

Explanation Return Reference

FORM 990. THE ATLANTIC COUNCIL MAKES ITS GOVERNING DOCUMENTS. CONFLICT OF INTEREST POLICY AND FINANC IAL STATEMENTS AVAILABLE TO THE PUBLIC ON REQUEST PART VI.

SECTION C.

990 Schedule O, Supplemental Information

LINE 19

Return

Deference

Reference	
FORM 990,	THE ATLANTIC COUNCIL BOARD OF DIRECTORS IS A GROUP OF APPROXIMATELY 150 VOTING MEMBERS THA
PART VII,	T, IN PRACTICE, HAS DELEGATED, AS PERMITTED BY DISTRICT OF COLUMBIA LAW, ALL ITS FUNCTIONS
BOARD	, EXCEPT ELECTION OF OFFICERS AND DIRECTORS, TO A 34-PERSON EXECUTIVE COMMITTEE MADE UP OF
MEMBERS	MEMBERS OF THE BOARD FOR ALL PRACTICAL PURPOSES, THIS EXECUTIVE COMMITTEE OPERATES AS TH
	E ATLANTIC COUNCIL'S GOVERNING BODY

Explanation

Return Explanation
Reference

FORM 990,
PART VIII,
MEMBERSHIP CORPORATION ITS "MEMBERS" ARE CHOSEN FROM THE GENERAL PUB
LIC AND PARTICIPATE IN PROGRAMS, BUT HAVE NO ROLE IN GOVERNANCE THE ENTRY REFLECTS THEIR
MEMBERSHIP
DUES

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493319079517 OMB No 1545-0047 **SCHEDULE R Related Organizations and Unrelated Partnerships 2016** (Form 990) ► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990. ▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990. Open to Public Department of the Treasury Inspection Internal Revenue Service Name of the organization **Employer identification number** ATLANTIC COUNCIL OF THE UNITED STATES 52-0742294 Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33. Part I **(f)** Direct controlling (a)
Name, address, and EIN (if applicable) of disregarded entity **(b)** Primary activity (c) Legal domicile (state (d) (e) End-of-year assets Total income or foreign country) entity

Part II Identification of Related Tax-Exempt Organization related tax-exempt organizations during the tax year.	ns Complete if the	e organization	answered "	Yes" on Fo	orm 990,	Part IV, line 34	pecause it had on	e or more	
(a) Name, address, and EIN of related organization	(b) Primary activit		(c) Legal domicile (state or foreign country)) de section	(e) Public charity status (if section 501(c)(3)		ng Section (13) of	(g) on 512(b) controlled ntity?
(1)FUNDACJA ATLANTIC COUNCIL IN EUROPE WYSTAWOWA 1 WROCLAW PL	PLANNING, ORGANIZ AND SECURING FINA RESOURCES FOR THI WROCLAW FORUM	NG FINANCIAL FOR THE		N/A		N/A	ATLANTIC COUNCI	Yes Yes	
									\perp
For Paperwork Reduction Act Notice, see the Instructions for Form 9	200		at No 50135	iv .			Schedule R (I	iorm 990) 3	2016
10. I apertion Recaded in Act Hotice, See the Instructions for Form	, , , , ,		10 3013				Donicatio IV (1	J JJU / 2	

		1 // // //	1 4 5 1		1 45	1 40	1 .			1 ()	1 4		
(a) Name, address, and EIN of related organization		(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	Predominant income(related unrelated, excluded from tax under sections 512-	Share of total income		(h) Disproprtionate allocations?		Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	mana	ral or aging ner?	(k) Percenta ownersh
					514)			Yes	No		Yes	No	
											1	1 1	
Identification of Related Organiza because it had one or more related or						zation ansv	vered "Yes	" on Fo	orm 9!	90, Part IV,	line	34	
		a corporation	(c) egal micile or foreign	st during th	(d) controlling entity Typ (C co	(e)	vered "Yes (f) Share of total income	Share	(g) of end- year assets	(1	ı) ntage	Se (1	(I) ection 512 3) control entity?
because it had one or more related or (a) Name, address, and EIN of	rganizations treated as	a corporation	on or trus (c) egal micile	st during th	(d) controlling entity Typ (C co	(e) e of entity orp, S corp,	(f) Share of total	Share	(g) of end- year	of- Perce	ı) ntage	Se (1	control
because it had one or more related or (a) Name, address, and EIN of	rganizations treated as	a corporation	(c) egal micile or foreign	st during th	(d) controlling entity Typ (C co	(e) e of entity orp, S corp,	(f) Share of total	Share	(g) of end- year	of- Perce	ı) ntage	Se (1	3) control entity?
because it had one or more related or (a) Name, address, and EIN of	rganizations treated as	a corporation	(c) egal micile or foreign	st during th	(d) controlling entity Typ (C co	(e) e of entity orp, S corp,	(f) Share of total	Share	(g) of end- year	of- Perce	ı) ntage	Se (1	3) control entity?
because it had one or more related or (a) Name, address, and EIN of	rganizations treated as	a corporation	(c) egal micile or foreign	st during th	(d) controlling entity Typ (C co	(e) e of entity orp, S corp,	(f) Share of total	Share	(g) of end- year	of- Perce	ı) ntage	Se (1	3) control entity?
because it had one or more related or (a) Name, address, and EIN of	rganizations treated as	a corporation	(c) egal micile or foreign	st during th	(d) controlling entity Typ (C co	(e) e of entity orp, S corp,	(f) Share of total	Share	(g) of end- year	of- Perce	ı) ntage	Se (1	3) control entity?

Schedule R (Form 990) 2016		Page 3
Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.		
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule	Ye	s No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?		
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or(iv) rent from a controlled entity	1a	No
b Gift, grant, or capital contribution to related organization(s)	1b	No
c Gift, grant, or capital contribution from related organization(s)	1c	No
d Loans or loan guarantees to or for related organization(s)	1d	No
e Loans or loan guarantees by related organization(s)	1e	No
f Dividends from related organization(s)	1f	No
g Sale of assets to related organization(s)	1g	No
h Purchase of assets from related organization(s)	1h	No
i Exchange of assets with related organization(s)	1i	No
j Lease of facilities, equipment, or other assets to related organization(s)	1j	No
k Lease of facilities, equipment, or other assets from related organization(s)	1k	No
l Performance of services or membership or fundraising solicitations for related organization(s)	. 11	No
m Performance of services or membership or fundraising solicitations by related organization(s)	1m	No
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	No
o Sharing of paid employees with related organization(s)	1o Ye	s
p Reimbursement paid to related organization(s) for expenses	1p	No

Exchange of assets with related organization(s):			•	1 1	1
${f j}$ Lease of facilities, equipment, or other assets to related organization(s)				1j	No
k Lease of facilities, equipment, or other assets from related organization(s)				1k	No
l Performance of services or membership or fundraising solicitations for related organization(s)				11	No
m Performance of services or membership or fundraising solicitations by related organization(s)				1m	No
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	No
o Sharing of paid employees with related organization(s)				1o Yes	\blacksquare
p Reimbursement paid to related organization(s) for expenses				1p	No
q Reimbursement paid by related organization(s) for expenses				1q	No
r Other transfer of cash or property to related organization(s)				1r	No
f s Other transfer of cash or property from related organization(s)				1s	No
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line,	including covered re	elationships and tran	saction thresholds		
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining ar	mount involve	d

(1)FUNDACJA ATLANTIC COUNCIL IN EUROPE 0 259,326 ACTUAL COST Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

1													
(a) Name, address, and EIN of entity	(b) Primary activity	domicile	(d) Predominant Income (related, unrelated, excluded from tax under sections 512- 514)	or	(e) re all partners section 501(c)(3) rganizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtiona allocations?		Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)		<u></u>	(k) Percentage ownership
			514)	Yes	No	!		Yes	No		Yes	No	
										Schedul	e R (Form	1 990	D) 2016

